

**Validating strategies for programme success workshops, 9th and 11th November 2015**

Validating strategies for programme success Monday 9th November 2015, Epsom repeated Wednesday 11th November 2015, Birmingham.

Validating Strategies course slides [http://bit.ly/VS\\_Course\\_Slides](http://bit.ly/VS_Course_Slides)

**Projects and programmes: a sure-fire way to creating business value? 23rd June 2015**

This is the executive briefing given by Phil Driver and Matt Williams at APM Benefits Summit 2015 conference. See presentation [http://bit.ly/VS\\_Exec\\_Briefing/](http://bit.ly/VS_Exec_Briefing/) Audio Recording [http://bit.ly/VS\\_Surefire\\_Business\\_Value](http://bit.ly/VS_Surefire_Business_Value)

**Winter newsletter 2015**

In this edition, From the Chair, The Programme Management Conference 2016. Write up from workshops.

**Programme Management Newsletter - Autumn 2014**

Chairman's thoughts. Welcome to the Autumn edition of ProgM SIG newsletter. 'Getting your strategy right.' PWC 4<sup>th</sup> Global Portfolio and ProgM Management Survey; The case for doing things differently [Sept 2014] See [http://bit.ly/PWC\\_Survey\\_Presentation](http://bit.ly/PWC_Survey_Presentation)

**So what exactly is 'strategy' and does it differ from 'tactics' or 'operations'?**

There have been endless debates about the meanings of strategy, tactics, operations and related strategy-words. The fact that these debates are endless, and the fact that it is widely reported that less than 10% of strategies actually have any impact, suggests that more clarity is required. [Community Blog, Phil Driver, 6 June 2014]

**Best not to be too scientific about benefits**

There's always a risk when you're working on projects that you invest the detail of the process with a spurious, level of authority. Let's take the example of benefit mapping. Ostensibly a wonderful tool for demonstrating causality and providing sponsors and stakeholders with a tangible picture of what you are going to deliver. [Community Blog, Jonathan Norman, 16 Jan 2015]

**Supporting the 'value for money' view on project success**

There are two competing views on project success. On the one hand a narrow portrait-view, where success is determined based on whether a given project is delivered on time, to budget and to scope. On the other, a broader landscape-view where success can be measured to the extent that a project achieves stated objectives - usually expressed as benefits." [Community Blog, Merv Wyeth, 22 March 2016]